

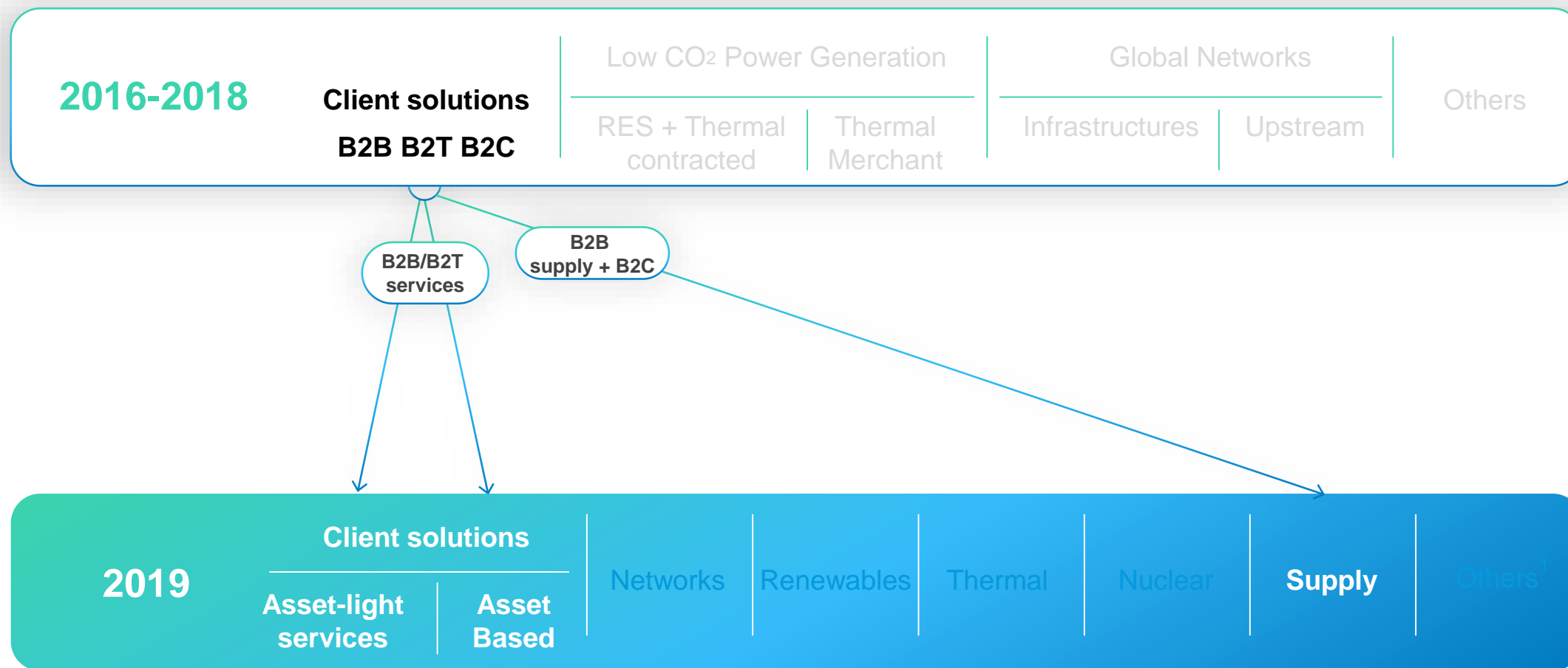
PROFORMA NEW REPORTING



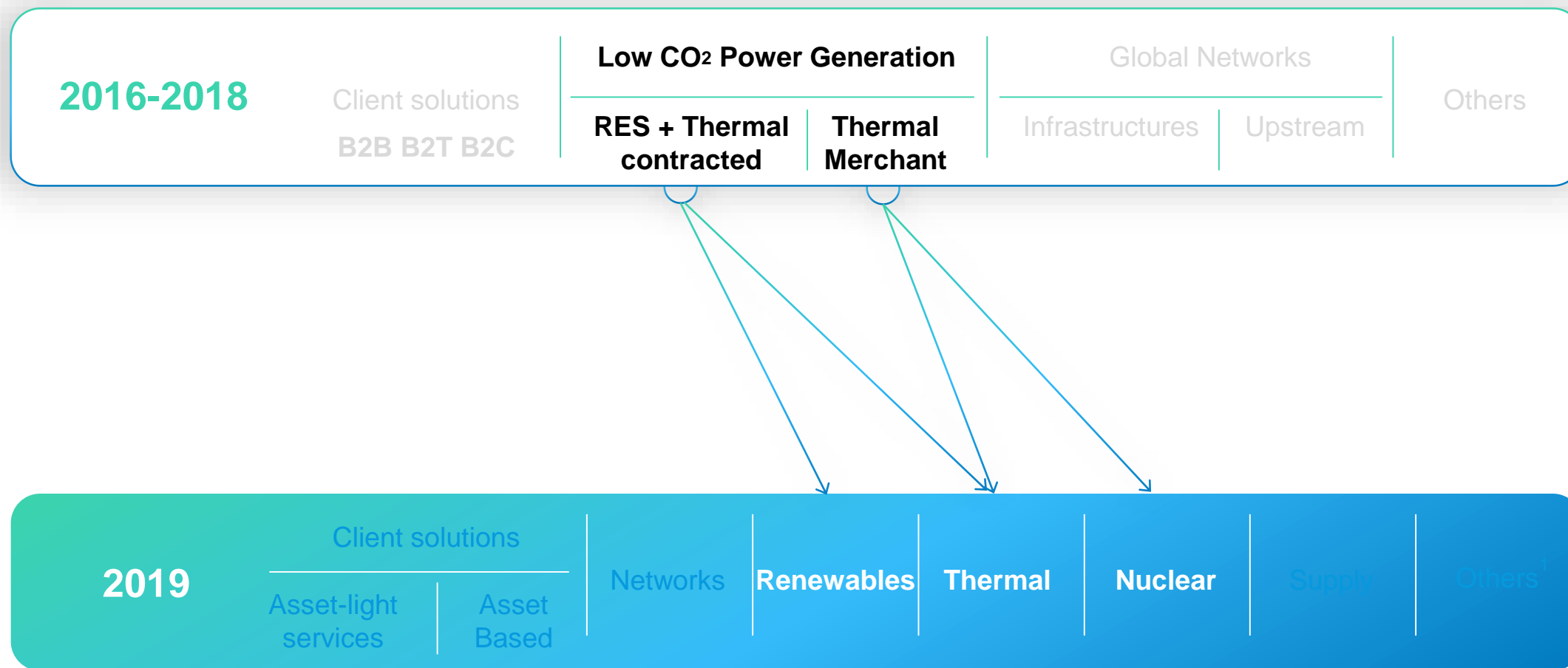
CHANGES IN REPORTING

The background of the slide features a group of five people in silhouette, celebrating with sparklers. They are positioned in front of a large wind turbine, also in silhouette. The scene is set against a sunset sky, with a warm orange and yellow glow at the bottom transitioning to a clear blue at the top. The overall mood is one of achievement and progress.

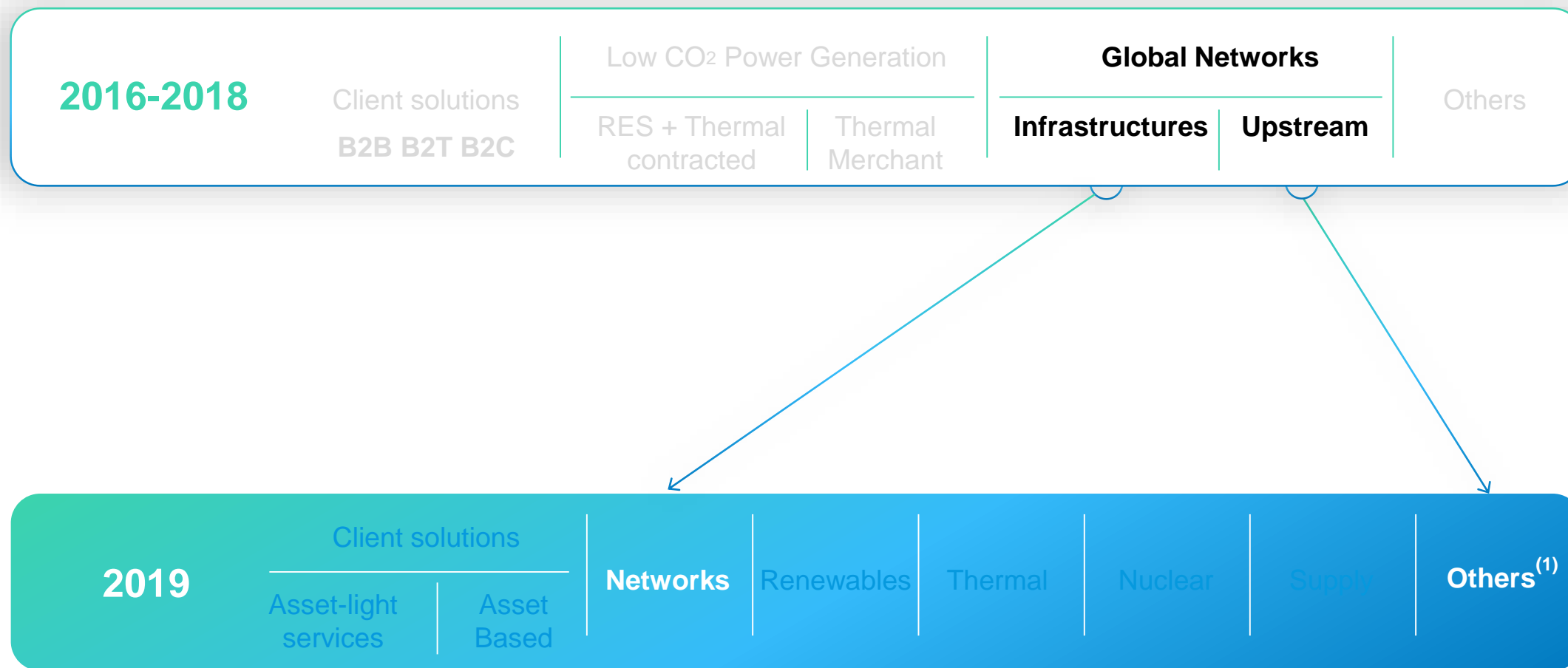
CHANGE IN REPORTING: SIMPLER AND CLEARER FORMAT



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(1) Others include BUs' corporate costs for 2015-2018; reallocated to business lines from 2019 onwards

CHANGE IN REPORTING: SIMPLER AND CLEARER FORMAT

New geographical segments

France

Rest of Europe

Latin America

USA & Canada

Middle East, Asia & Africa

Others

Business units

France RES, France BtoB, France BtoC, France Networks, Entreprises & Collectivités (French BtoB supply), GRTgaz, GRDF, Elengy, Storengy

Benelux, UK, NECST, Generation Europe

Brazil, LATAM

NORAM

Africa, MESCAT, China, APAC

GEM, Tractebel, GTT, SUEZ, Newcorp, Others (Solairedirect, EPS, EVBox, Hydrogen, Digital)

Client Solutions

Asset-light Services

BtoB & BtoT services, Tractebel

Asset Based

DHC, Suez Environnement

Networks

Gas and power infrastructures

Renewables

Wind, solar and hydro (excl. pumped storage)

Thermal

Gas, coal and hydro pumped storage (contracted and merchant)

Nuclear

Belgium and France (drawing rights)

Supply

Supply BtoB incl Giants from GEM and BtoC (incl supply and services)

Others

Corporate costs incl H2 BU, GTT, LNG US, Touat and GEM (excluding Giants)

EBITDA

A large central image showing the silhouettes of four people celebrating with sparklers against a sunset sky. A wind turbine is visible in the background on the right side.

EBITDA 2018⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	380	453	3,499	496			337		5,164
Rest of Europe	302	70	122	128	577	(559)	342		982
Latin America	(3)	0	253	903	575		48		1,775
USA & Canada	27	33	1	20	46		38	59	224
Middle East, Asia & Africa	16	38	56	77	867		68		1,122
Others	37	102	(7)	(17)	(3)		10	(154)	(32)
Total	758	696	3,923	1,607	2,062	(559)	843	(95)	9,236

(1) Including corporate, GTT, LNG activities in Noram and GEM
(2) Pro forma w/o IFRS16 figures, unaudited

EBITDA 2017⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	328	441	3,389	343			337		4,834
Rest of Europe	266	62	156	138	578	135	345		1,681
Latin America	(1)	0	213	907	557		32		1,709
USA & Canada	30	17	1	20	56		44	56	224
Middle East, Asia & Africa	9	14	27	20	1,135		68	0	1,272
Others	44	126	(12)	(51)	(13)	(17)	(19)	(579)	(521)
Total	676	659	3,772	1,377	2,314	118	806	(523)	9,199

EBITDA 2016⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	362	382	3,459	313			257		4,773
Rest of Europe	220	70	123	113	476	506	222		1,731
Latin America	4		160	907	595		31		1,696
USA & Canada	29		5	14	369		58	53	527
Middle East, Asia & Africa	0	3	16	15	1,086		50	(7)	1,162
Others	44	120	(14)	(18)	(15)	(58)	(4)	(455)	(399)
Total	659	576	3,749	1,344	2,511	447	614	(409)	9,491

A group of five people are silhouetted against a bright sunset sky. They are holding up lit sparklers, creating a celebratory atmosphere. To the right, the silhouette of a wind turbine is visible against the sky. The overall scene suggests a successful project launch or a milestone achievement in a sustainable energy context.

COI

COI 2018⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	288	260	2,016	258			210		3,033
Rest of Europe	232	33	82	76	402	(1,057)	277		46
Latin America	(6)	0	194	754	366		47		1,355
USA & Canada	10	19	1	12	33		18	59	151
Middle East, Asia & Africa	13	38	54	60	676		52		893
Others	29	45	(7)	(17)	(3)		10	(409)	(353)
Total	566	396	2,340	1,142	1,474	(1,057)	615	(350)	5,126

(1) Including corporate, GTT, LNG activities in Noram and GEM
 (2) Pro forma w/o IFRS16 figures, unaudited

COI 2017⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	255	245	1,941	132			217		2,790
Rest of Europe	200	28	109	89	364	(351)	278		716
Latin America	(3)	0	161	755	332		32		1,277
USA & Canada	12	11	1	17	48		29	56	174
Middle East, Asia & Africa	(10)	13	25	17	923		48	0	1,016
Others	38	100	(12)	(75)	(13)	(17)	(20)	(803)	(801)
Total	491	397	2,225	934	1,654	(369)	585	(747)	5,172

(1) Including corporate, GTT, LNG activities in Noram and GEM
(2) Pro forma w/o IFRS16 figures, unaudited

COI 2016⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	280	208	2,068	70			137		2,763
Rest of Europe	154	34	72	47	204	196	183		890
Latin America	1		120	772	360		31		1,284
USA & Canada	13		2	14	346		56	53	483
Middle East, Asia & Africa	1	1	14	8	908		20	(29)	923
Others	39	139	(14)	(47)	(15)	(58)	(4)	(747)	(707)
Total	488	382	2,263	864	1,803	138	423	(724)	5,636

(1) Including corporate, GTT, LNG activities in Noram and GEM

(2) Pro forma w/o IFRS16 figures, unaudited

CAPEX

A large central image showing the silhouettes of four people celebrating with sparklers. They are standing in front of a tall wind turbine. The background is a clear blue sky with a warm orange glow at the bottom, suggesting a sunset or sunrise. The overall scene is celebratory and represents investment in renewable energy.

GROSS CAPEX NET OF DBPSO 2018⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	213	266	1,617	237			163		2,496
Rest of Europe	196	126	58	29	145	749	99	28	1,430
Latin America	134		134	1,022	464		(1)	5	1,758
USA & Canada	221	126		458			98	15	918
Middle East, Asia & Africa	84	1	10	238	214		69		616
Others	60	61		6			14	284	425
Total	907	579	1,819	1,991	823	749	443	333	7,643

(1) Including corporate, GTT, LNG activities in Noram and GEM

(2) Pro forma figures, unaudited

GROSS CAPEX NET OF DBPSO 2017⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	277	272	1,718	97			163		2,527
Rest of Europe	448	96	52	52	147	558	92	23	1,469
Latin America	4		51	1,382	799			4	2,241
USA & Canada	80	133		6	29		49	19	316
Middle East, Asia & Africa	16	660	8	76	100		32	(5)	887
Others	99	244		536	3	10	16	519	1,428
Total	924	1,405	1,829	2,148	1,079	569	353	560	8,867

(1) Including corporate, GTT, LNG activities in Noram and GEM

(2) Pro forma figures, unaudited

GROSS CAPEX NET OF DBPSO 2016⁽²⁾

in €M

	Client solutions		Networks	Renewables	Thermal	Nuclear	Supply	Others ⁽¹⁾	Total
	Asset-light Services	Asset Based							
France	103	318	1,552	470			84		2,527
Rest of Europe	77	40	55	40	164	571	61	5	1,012
Latin America	3		28	238	766			1	1,037
USA & Canada	267		5	10	189		45	2	519
Middle East, Asia & Africa	9	2	4	4	127		19	47	212
Others	80			434		41	21	349	925
Total	539	359	1,645	1,196	1,246	612	230	403	6,231

(1) Including corporate, GTT, LNG activities in Noram and GEM

(2) Pro forma figures, unaudited

DISCLAIMER

Forward-Looking statements

This communication contains forward-looking information and statements. These statements include financial projections, synergies, cost-savings and estimates, statements regarding plans, objectives, savings, expectations and benefits from the transactions and expectations with respect to future operations, products and services, and statements regarding future performance. Although the management of ENGIE believes that the expectations reflected in such forward-looking statements are reasonable, investors and holders of ENGIE securities are cautioned that forward-looking information and statements are not guarantees of future performances and are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of ENGIE, that could cause actual results, developments, synergies, savings and benefits to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include those discussed or identified in the public filings made by ENGIE with the autorité des marchés financiers (AMF), including those listed under “facteurs de risque” (risk factors) section in the document de référence filed by ENGIE (ex GDF SUEZ) with the AMF on 20 march 2019 (under no: D.19-0177). Investors and holders of ENGIE securities should consider that the occurrence of some or all of these risks may have a material adverse effect on ENGIE.

FOR MORE INFORMATION ABOUT ENGIE

Ticker: ENGI

+33 1 44 22 66 29

ir@engie.com

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